



UNIVERSITY PLANNING COMMITTEE

19 November 2025 | Surfboard Room

AGENDA

- 8:30 a.m. **Call to Order, Devotion, and Review of Minutes**
Jay Brewster, Provost
Devotion: Matt Joyner, Professor of Biochemistry, Natural Science Division, Seaver College
- Materials:** A-2 – Minutes from the October 15th University Planning Committee meeting
- 8:45 a.m. **Core Revenue Planning Discussion**
Carrie Hernandez, Director of Financial Planning and Analysis
- 9:00 a.m. **Core Revenue Landscape and Discussion**
Deans will present existing market conditions and revenue strategies that support proposed FY27 tuition pricing.
A. Lee Kats, Dean, Seaver College
B. Pete Peterson, Dean, School of Public Policy
C. Deborah Crown, Dean, Graziadio Business School
D. Farzin Madjidi, Dean, Graduate School of Education and Psychology
E. Paul Caron, Dean, Caruso School of Law
F. Michael Feltner, Dean, Pepperdine College of Health Science
- 10:00 a.m. **Room and Board Rate Trends and Rate Projections**
Sharon Beard, Interim Vice President for Student Affairs
Brittany Skinner, Associate Dean of Student Affairs
Phil Cho, Director of Housing Operations, Housing and Residence Life
Nicolle Taylor, Senior Vice President and Chief Operating Officer
- 10:15 a.m. **Strategic Planning Review**
Tim Perrin, Senior Vice President for Strategic Implementation
- 10:25 a.m. **Provost's Closing Remarks**
Jay Brewster, Provost
- 10:30 a.m. **Adjournment until 17 December 2025 at 8:30 a.m.**