



**UNIVERSITY PLANNING COMMITTEE**  
19 November 2025 | Surfboard Room

**AGENDA**

8:30 a.m.

**Call to Order, Devotion, and Review of Minutes**

Jay Brewster, Provost

Devotion: Matt Joyner, Professor of Biochemistry, Natural Science Division, Seaver College

**Materials:** A-2 – Minutes from the October 15<sup>th</sup> University Planning Committee meeting

8:45 a.m.

**Core Revenue Planning Discussion**

Carrie Hernandez, Director of Financial Planning and Analysis

9:00 a.m.

**Core Revenue Landscape and Discussion**

Deans will present existing market conditions and revenue strategies that support proposed FY27 tuition pricing.

**A. Lee Kats, Dean, Seaver College**

**B. Pete Peterson, Dean, School of Public Policy**

**C. Deborah Crown, Dean, Graziadio Business School**

**D. Farzin Madjidi, Dean, Graduate School of Education and Psychology**

**E. Paul Caron, Dean, Caruso School of Law**

**F. Michael Feltner, Dean, Pepperdine College of Health Science**

10:00 a.m.

**Room and Board Rate Trends and Rate Projections**

Sharon Beard, Interim Vice President for Student Affairs

Brittany Skinner, Associate Dean of Student Affairs

Phil Cho, Director of Housing Operations, Housing and Residence Life

Nicolle Taylor, Senior Vice President and Chief Operating Officer

10:15 a.m.

**Strategic Planning Review**

Tim Perrin, Senior Vice President for Strategic Implementation

10:25 a.m.

**Provost's Closing Remarks**

Jay Brewster, Provost

10:30 a.m.

**Adjournment until 17 December 2025 at 8:30 a.m.**